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Office Memorandum • UNITED STATES GOVERNMENT

TO : Chief, Operations School

DATE: 7 April 1955

FROM : Chief Instructor, Clandestine Services Review

SUBJECT: Evaluation of Clandestine Services Review No. 3

1. The third running of the Clandestine Services Review held from 28 February to 18 March 1955 was attended by twenty students. The student critiques, like those of the previous running, were unanimous in their endorsement of the CSR. The comments in these critiques again highlighted these features: a) the opportunity of seeing and hearing so many key officers of the Agency, and b) the breadth and content of the course. Although I am aware that there is room for improvement, I too feel that it was a successful running.


2. The most fundamental criticism levelled against the course was that made by two students to the effect that there was too little emphasis upon the Far East, specifically China and South East Asia. Even though the CSR largely reflects the existing situation within the DD/P itself, I feel that there is a certain justification for the criticism and that an effort should be made to strengthen our coverage of this area.

3. The decision to move the section on organization and functions forward to the first part of the course and to increase the substantive content of the section on programs proved to be a sound one. The critiques contained many statements to the effect that the course was most worthwhile, that it was a shortcut to saving time and making for greater efficiency, and that the quality of the Agency leadership was impressive.

4. I believe that our principal effort over the next few runnings should be aimed at improving the content and sharpening the delivery of some of the individual presentations.

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